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Financing of the United Nations Stabilization Mission in Haiti

Interim budget for the United Nations Stabilization Mission in Haiti for the period from 1 May to 31 December 2004

Report of the Secretary-General

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Summary

Pending submission to the General Assembly during its fifty-ninth session of a full budget for the United Nations Stabilization Mission in Haiti (MINUSTAH) for the period from 1 May 2004 to 30 June 2005 including results-based frameworks, the present report contains the interim budget for the Mission for the periods from 1 May to 30 June 2004 and from 1 July to 31 December 2004, which reflects the preliminary financial requirements of MINUSTAH and amounts to $49,259,800 and $215,552,000, respectively.

The interim budget provides for the deployment of 6,700 military contingent personnel including 120 staff officers, 1,622 civilian police including 750 in formed units, 548 international and 995 national staff and 154 United Nations Volunteers.

Human resources requirements for the Mission have been presented at an aggregate level comprising military and civilian police personnel, executive direction and management, substantive and support staff. During the budget period, MINUSTAH plans to deliver a number of support outputs shown in section II of the present report.

Financial resources

(Thousands of United States dollars)

Category	*1 May to 30 June 2004* *Cost estimates*	*1 July to 31 December 2004* *Cost estimates*	*Total*
Military and police personnel	15 010.6	88 100.7	103 111.3
Civilian personnel	3 767.2	27 961.7	31 728.9
Operational costs	30 482.0	99 489.6	129 971.6
Gross requirements	**49 259.8**	**215 552.0**	**264 811.8**
Staff assessment income	387.0	2 827.5	3 214.5
Net requirements	**48 872.8**	**212 724.5**	**261 597.3**
Voluntary contributions in kind (budgeted)	—	—	—
Total requirements	**49 259.8**	**215 552.0**	**264 811.8**

Human resources

Category of personnel [a]	*1 May to 30 June 2004*	*1 July to 31 December 2004*
Military contingents	6 700	6 700
Civilian police	872	872
Formed police units	750	750
International staff	275	548
National staff [b]	204	995
United Nations Volunteers	29	154

[a] Representing the highest level of proposed/authorized strength.
[b] Including national officers and national General Service staff.

The actions to be taken by the General Assembly are set out in section V of the present report.

I. Mandate of the United Nations Stabilization Mission in Haiti

1. The process leading up to the establishment of the United Nations Stabilization Mission in Haiti (MINUSTAH) is shown in the table:

Date	*Mandate day/timing*	*Description*
29 February 2004	D – 61 days	The Security Council, by its resolution 1529 (2004), authorized the immediate deployment of a Multinational Interim Force in Haiti for a period of not more than three months from the adoption of the resolution, to contribute to a secure and stable environment in the country in order to support the request of the President of Haiti for international assistance to support the constitutional political process under way in Haiti, and declared its readiness to establish a follow-on United Nations stabilization force
16 April 2004	D – 14 days	In his report to the Security Council on Haiti (S/2004/300), the Secretary-General recommended the establishment of a multidimensional stabilization operation in Haiti, to be known as the United Nations Stabilization Mission in Haiti
30 April 2004	Decision day	The Security Council, by its resolution 1542 (2004), decided to establish the United Nations Stabilization Mission in Haiti for an initial period of 6 months' authorized transfer of power from the Multinational Interim Force in Haiti to MINUSTAH on 1 June 2004, and provided for a 30-day transition period
6 May 2004	D + 6 days	The Advisory Committee on Administrative and Budgetary Questions provided commitment authority in the amount of $49,259,800 to meet the cost of the most immediate and essential requirements for the establishment and operation of MINUSTAH for the period from 1 May to 30 June 2004
20 May 2004	D + 20 days	Interim budget for MINUSTAH for the period 1 May to 31 December 2004 is issued

2. The United Nations Stabilization Mission in Haiti was established by the Security Council in its resolution 1542 (2004) for an initial period of six months. The Mission is mandated to help the Security Council to achieve an overall objective, namely, sustainable peace and security in Haiti. Pending the finalization of the Mission's results-based frameworks, MINUSTAH plans to deliver, during the budget period, a number of support outputs, shown in section II of the present report.

3. MINUSTAH would be headed by the Special Representative of the Secretary-General at the Under-Secretary-General level, assisted by two Deputy Special Representatives at the Assistant Secretary-General level. Military operations would be headed by a Force Commander at the D-2 level.

4. The headquarters for the Mission would be established at Port-au-Prince, and 10 integrated regional offices would be established throughout the country. The Mission would comprise a military component deployed throughout the country, with a total troop strength of 6,700 (all ranks), and a civilian component of up to 1,622 civilian police officers, including six formed units of 125 officers each, as well as civilian staff.

II. Support outputs for the period from 1 May to 31 December 2004

Military and police personnel

- 6,700 military personnel including 120 staff officers deployed
- 1,622 civilian police deployed including 6 formed units of 125 officers each
- Contingent-owned equipment and self-sustainment in respect of 6,580 contingent personnel and 750 police officers in formed units regularly verified and monitored
- 6,580 contingent personnel and 750 police officers in formed units supplied with rations and potable water in all locations

Civilian personnel

- Up to 1,697 civilian contracts administered (including 548 international staff, 995 national staff, and 154 United Nations Volunteers)

Facilities and infrastructure

- Established Mission headquarters (integrated political, military and administrative staff organs), logistics base at Port-au-Prince and airport, 500-person transit camp, civilian police sites in 10 regions, and 10 integrated regional offices
- Established troop accommodation at Port-au-Prince for two battalions
- Established disarmament, demobilization and reintegration facilities
- Established water sources and water purification plants including bladders at respective locations for troops
- Installed 196 power generators and provided utility power if locally available to respective locations
- Carried out alterations and renovations of the Government-provided and privately provided premises for Mission use
- Repaired, improved and upgraded infrastructure such as heliports, roads and bridges and related facilities for the sustainability of the Mission's operations
- Provided environmental protection programme and sewage evacuation systems for the Mission
- Established a Geographical Information System capacity in cooperation with local capacities and provided geo-spatial information

Ground transportation

- Maintained and operated 717 United Nations-owned vehicles at all locations
- Provided fuel and lubricants for 717 United Nations-owned and approximately 671 contingent-owned vehicles

Air transportation

- Managed and inspected 6 military and 3 civilian rotary-wing aircraft
- Provided fuel and lubricants to 9 aircraft
- Air medical evacuation capability throughout the mission area

Communications

- Established a satellite network consisting of 1 Earth Station with links to the United Nations Logistics Base at Brindisi, United Nations Headquarters in New York, and remote sites within the Mission to provide voice, fax and data communications
- Established a two-way ultra high frequency (UHF)/high frequency (HF) radio network consisting of 60 repeaters, 125 base stations and 1,233 mobile radios to cover the area of operations
- Established a telephone network consisting of 116 items of switching and extension equipment
- Established 1 mobile deployable telecommunications system
- Established one production studio

Information technology

- Established local and wide-area networks consisting of 1,470 desktops and 458 laptops, 41 servers, 30 digital senders, 1,334 printers
- E-mail and Internet access to all major locations

Medical

- Maintained and operated 4 level I clinics in 4 locations
- Established advanced medical treatment measures, including blood supply
- Established level II medical facility at Port-au-Prince

III. Resource requirements

A. Financial resources

(Thousands of United States dollars)

Category	*1 May to 30 June 2004* Cost estimates	*1 July to 31 December 2004* Cost estimates	Total
Military and police personnel			
Military observers	—	—	—
Military contingents	13 484.0	65 371.1	78 855.1
Civilian police	461.2	17 532.5	17 993.7
Formed police units	1 065.4	5 197.1	6 262.5
Subtotal	**15 010.6**	**88 100.7**	**103 111.3**
Civilian personnel			
International staff[a]	3 473.7	21 882.6	25 356.3
National staff[b]	216.8	4 090.7	4 307.5
United Nations Volunteers[c]	76.7	1 988.4	2 065.1
Subtotal	**3 767.2**	**27 961.7**	**31 728.9**
Operational costs			
General temporary assistance	—	—	—
Government-provided personnel	—	—	—
Civilian electoral observers	—	—	—
Consultants	—	—	—
Official travel	251.1	412.5	663.6
Facilities and infrastructure	10 018.9	54 586.8	64 605.7
Ground transportation	5 707.3	16 938.5	22 645.8
Air transportation	729.5	4 493.2	5 222.7
Naval transportation	—	1 011.7	1 011.7
Communications	6 653.5	10 655.8	17 309.3
Information technology	3 725.4	6 335.8	10 061.2
Medical	532.1	2 376.2	2 908.3
Special equipment	97.7	1 250.8	1 348.5
Other supplies, services and equipment	2 736.5	708.3	3 444.8
Quick-impact projects	30.0	720.0	750.0
Subtotal	**30 482.0**	**99 489.6**	**129 971.6**
Gross requirements	**49 259.8**	**215 552.0**	**264 811.8**
Staff assessment income	387.0	2 827.5	3 214.5
Net requirements	**48 872.8**	**212 724.5**	**261 597.3**
Voluntary contributions in kind (budgeted)	—	—	—
Total requirements	**49 259.8**	**215 552.0**	**264 811.8**

[a] Cost estimates for 2003/04 and 2004/05 are inclusive of a 45% and 50% delayed recruitment factor, respectively.
[b] Cost estimates for 2003/04 and 2004/05 are inclusive of a 50% delayed recruitment factor.
[c] Cost estimates for 2003/04 and 2004/05 are inclusive of a 45% and 50% delayed recruitment factor, respectively.

B. Human resources

1. Military and police personnel[a]

	Authorized
Military contingents	6 700
Civilian police	872
Formed police units	750

[a] Representing the highest level of authorized strength.

2. Civilian personnel

Proposed interim staffing establishment

	USG -ASG	*D-2 -D-1*	*P-5 -P-4*	*P-3 -P-1*	*Field Service*	*General Service*	*Security Service*	***Total international***	*National staff*	*United Nations Volunteers*	***Total***
Executive direction and management[a]	1	2	22	13	4	12	—	**54**	42	6	**102**
Substantive offices[b]	2	7	49	32	12	13	—	**115**	330	33	**478**
Division of Administration	—	1	25	73	260	20	—	**379**	623	115	**1 117**
Total	**3**	**10**	**96**	**118**	**276**	**45**	**—**	**548**	**995**	**154**	**1 697**

[a] Including the offices of the Resident Auditor, Political Affairs/Planning, Joint Mission Analysis, Legal Affairs, and Communications and Public Information.

[b] Including the offices of the Deputy Special Representatives of the Secretary-General, the Force Commander and the Civilian Police Commissioner.

(a) Executive direction and management

	USG -ASG	*D-2 -D-1*	*P-5 -P-4*	*P-3 -P-1*	*Field Service*	*General Service*	*Security Service*	***Total international***	*National staff*	*United Nations Volunteers*	***Total***
Proposed[a]	1	2	22	13	4	12	—	**54**	42	6	**102**

[a] Including the offices of the Resident Auditor Political Affairs/Planning, Joint Mission Analysis, Legal Affairs, and Communications and Public Information.

5. Overall mission direction and management would be provided by the immediate Office of the Special Representative of the Secretary-General. The Special Representative of the Secretary-General at the Under-Secretary-General level assists the Secretary-General in the implementation of the mandate of MINUSTAH and would be responsible for the overall management of the Mission and for the coordination of all the activities of the United Nations system in Haiti. The Special Representative would be supported by two Deputy Special Representatives at the Assistant Secretary-General level, who will head the humanitarian and development component and the civilian affairs component of the Mission. Reporting directly to the Special Representative would be the Force

Commander, the heads of the Political Affairs and Planning Office, the Joint Mission Analysis Cell and the Communications and Public Information Office, the Senior Legal Adviser, the Resident Auditor, and the Chief Administrative Officer. The Special Representative of the Secretary-General also chairs the "core group" in Haiti, comprising the Deputy Special Representatives of the Secretary-General, the Force Commander, representatives of the Organization of American States and the Caribbean Community, other regional and subregional organizations, international financial institutions and other major stakeholders.

(b) Substantive offices

	USG -ASG	*D-2 -D-1*	*P-5 -P-4*	*P-3 -P-1*	*Field Service*	*General Service*	*Security Service*	***Total international***	*National staff*	*United Nations Volunteers*	***Total***
Proposed[a]	2	7	49	32	12	13	—	**115**	330	33	**478**

[a] Including the offices of the Deputy Special Representatives of the Secretary-General, the Force Commander and the Civilian Police Commissioner.

6. The proposed substantive staffing establishment of MINUSTAH summarized above comprises the Offices of the Deputy Special Representative of the Secretary-General for Civilian Affairs, who directs the Civilian Police Commissioner and the offices for child protection, gender, HIV/AIDS and human rights, and is responsible for the assessment of support for the electoral, judicial and corrections areas; and the Deputy Special Representative of the Secretary-General for Humanitarian Affairs and Development, who directs humanitarian development coordination, donor coordination and resource mobilization and disarmament, demobilization, and reintegration; as well as the Office of the Force Commander, as detailed in the preliminary organization chart (see the annex to the present report, section A).

(c) Division of Administration

	USG -ASG	*D-2 -D-1*	*P-5 -P-4*	*P-3 -P-1*	*Field Service*	*General Service*	*Security Service*	***Total international***	*National staff*	*United Nations Volunteers*	***Total***
Proposed	—	1	25	73	260	20	—	**379**	623	115	**1 117**

7. The Division of Administration would be headed by a Chief Administrative Officer (D-1), reporting directly to the Special Representative of the Secretary-General, and would comprise the Office of the Chief Administrative Officer, Administrative Services and Integrated Support Services as detailed in the preliminary organization chart (see the annex to the present report, section B). The Division would be responsible for providing security, administrative, logistical and technical support to the military, civilian police and substantive staff of MINUSTAH in the implementation of its mandate.

IV. Analysis of resource requirements

	Cost estimates
Military contingents	$78,855,100

8. The provision of $78,855,100 under this heading is inclusive of the amount of $13,484,000 pertaining to the period from 1 May to 30 June 2004 and reflects requirements for the 6,700 military contingents including 120 staff officers with respect to standard troop cost reimbursement, emplacement and rotation travel, daily allowance, clothing allowance, rations, recreational leave allowance, welfare and death and disability compensation. Also included under this heading are reimbursement for contingent-owned equipment, and freight for the deployment of contingent-owned equipment. Pending the finalization of catering and accommodation arrangements, provision is also made for 90 days of mission subsistence allowance for the 120 Force headquarters staff officers. Requirements are based on the phased deployment of military contingents and reflect a 25 per cent delayed deployment factor in respect of the period from 1 June to 31 December 2004.

	Cost estimates
Civilian police	$17,993,700

9. The provision of $17,993,700 under this heading is inclusive of the amount of $461,200 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to mission subsistence allowance, emplacement travel costs, clothing allowance and death and disability compensation. The estimated requirements are based on the projected phased deployment of civilian police personnel, the full strength of 872 police officers to be attained by the end of December 2004, and reflect a 25 per cent delayed deployment factor in respect of the period from 1 June to 31 December 2004.

	Cost estimates
Formed police units	$6,262,500

10. The provision of $6,262,500 under this heading is inclusive of the amount of $1,065,400 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to reimbursement of the cost of standard formed police units, emplacement and rotation travel, daily allowance, clothing allowance, rations, recreational leave allowance, welfare and death and disability compensation. The estimated requirements are based on the projected phased deployment of the formed police units, the full strength of 750 police officers to be attained by the end of September 2004, and reflect a 25 per cent delayed deployment factor in respect of the period from 1 June to 31 December 2004.

	Cost estimates
International staff	$25,356,300

11. The provision of $25,356,300 under this heading is inclusive of the amount of $3,473,700 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to international staff salaries, staff assessment, common staff costs including hazardous duty station allowance, and mission subsistence allowance. The cost estimates have been computed at 50 per cent of applicable costs.

12. International staff costs have been computed on the basis of the New York standard salary scale in respect of 10 per cent of the proposed posts. Staff costs for the remaining 90 per cent of posts are based on salary scales for appointments of limited duration.

	Cost estimates
National staff	$4,307,500

13. The provision of $4,307,500 under this heading is inclusive of $216,800 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to national staff salaries, staff assessment and common staff costs including hazardous duty station allowance. The requirements for national staff costs have been computed at 50 per cent of applicable costs.

	Cost estimates
United Nations Volunteers	$2,065,100

14. The provision of $2,065,100 under this heading is inclusive of $76,700 pertaining to the period from 1 May to 30 June 2004 and represents the estimated cost for 154 United Nations Volunteers, adjusted by a 50 per cent vacancy rate.

	Cost estimates
Official travel	$663,600

15. The provision of $663,600 under this heading is inclusive of the amount of $251,100 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to official travel costs including travel of the Special Representative of the Secretary-General and senior staff to New York for political consultation and meetings, United Nations Headquarters staff mission support travel to Haiti, and training-related travel.

	Cost estimates
Facilities and infrastructure	$64,605,700

16. The provision of $64,605,700 under this heading is inclusive of $10,018,900 pertaining to the period from 1 May to 30 June 2004 and reflects requirements totalling $44,777,000 for the acquisition of equipment, of which the amount of $41,237,800 provides for the acquisition of new equipment and the amount of

$3,539,200 for the replenishment of the strategic deployment stocks based on the cost of equipment transferred from the strategic deployment stocks to the operation.

17. The cost estimates also reflect requirements for local procurement, supplies and maintenance, construction and alteration services as well as for the rental of premises for the sector headquarters, the residence of the Special Representative of the Secretary-General, a logistics base, airport and port offices and warehouses as well as facilities for police and military personnel. The provision includes also the estimated requirements for the reimbursement of troop-contributing countries for self-sustainment costs.

	Cost estimates
Ground transportation	$22,645,800

18. The provision of $22,645,800 under this heading is inclusive of the amount of $5,707,300 pertaining to the period from 1 May to 30 June 2004 and provides for the acquisition of vehicles in the amount of $18,983,800, including the estimated cost of $12,610,300 for the procurement of 288 new 4-wheel drive vehicles, 2 new sedans, 76 new buses and vans, 15 trucks, 2 trailers, 2 ambulances, 2 grass cutters, 11 fork-lifts, 14 airport vehicles with 2 ground power units, and 40 motorcycles from vendors and the amount of $6,373,500 for the replenishment of 205 4-wheel drive vehicles, 1 bus, 2 ambulances, 1 forklift, and 7 trucks of the strategic deployment stocks based on the cost of equipment transferred from the strategic deployment stocks to the Mission. Twenty-seven 4-wheel drive vehicles, 1 bus, 8 forklifts, 11 trucks, and 2 trailers would be received at no cost from surplus stock of other missions. The provision also reflects requirements with respect to the rental of vehicles pending acquisition of new vehicles, repairs and maintenance, liability insurance, spare parts and fuel, oil and lubricants as well as for the operating costs for the fleet of 1,388 United Nations and contingent-owned vehicles.

	Cost estimates
Air transportation	$5,222,700

19. In order to provide for the movement of personnel and logistical support, the Mission would establish a fleet of three civilian and six military rotary-wing aircraft. The three civilian helicopters will consist of one light utility and two medium lift helicopters, and will be used for the transport of passengers, observation and monitoring, logistical supply, negotiation liaison, search and rescue operations, medical and casualty evacuations and to support the civilian police. Six medium lift military helicopters will be used to support the troop rotations, and for command and liaison, aerial reconnaissance and observation, troop insertion and extraction for patrols, and protection of the troops on the ground.

20. The provision of $5,222,700 under this heading is inclusive of $729,500 pertaining to the period from 1 May to 30 June 2004 and the cost estimates reflect requirements for positioning, painting and rental costs, operating costs (aviation fuel, oil and lubricants, liability insurance, and aircrew subsistence allowance), as well as equipment and supplies.

	Cost estimates
Naval transportation	$1,011,700

21. The provision of $1,011,700 under this heading reflects the acquisition of three patrol boats and requirements for fuel costs for the shipment by sea of supplies to the regions.

	Cost estimates
Communications	$17,309,300

22. The provision of $17,309,300 under this heading is inclusive of the amount of $6,653,500 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to the acquisition of communications equipment such as VHF and UHF equipment, base stations as well as satellite and telephone equipment in order to establish the Mission's communications network, of which the amount of $8,902,600 provides for the acquisition of new equipment and the amount of $2,379,800 for the replenishment of the strategic deployment stocks based on the cost of equipment transferred from the strategic deployment stocks to the Mission. The estimate also provides for the reimbursement of troop-contributing countries for self-sustainment costs, as well as for commercial communication charges, maintenance and services for communication in general and for public information in particular.

	Cost estimates
Information technology	$10,061,200

23. The provision of $10,061,200 under this heading is inclusive of the amount of $3,725,400 pertaining to the period from 1 May to 30 June 2004 and reflects requirements for the acquisition of information technology equipment, including the Geographic Information System, of which the amount of $7,648,500 provides for the acquisition of new equipment and the amount of $535,900 for the replenishment of the strategic deployment stocks based on the cost of equipment transferred from the strategic deployment stocks to the Mission. The estimate also provides for software licenses and related fees, spare parts and supplies, as well as services.

	Cost estimates
Medical	$2,908,300

24. The provision of $2,908,300 under this heading is inclusive of $532,100 pertaining to the period from 1 May to 30 June 2004 and provides for the replenishment of the strategic deployment stocks of four level I clinic sets for $598,000 based on the cost of equipment transferred from the strategic deployment stocks to the Mission, the establishment of one level II/III facility at Port-au-Prince and the requirements for medical services, laboratory services and medical evacuation as well as medical supplies. The estimate also provides for the estimated cost of the reimbursement of troop-contributing countries for self-sustainment.

	Cost estimates
Special equipment	$1,348,500

25. The provision of $1,348,500 under this heading is inclusive of the amount of $97,700 pertaining to the period from 1 May to 30 June 2004 and reflects requirements with respect to the acquisition of observation equipment and night vision devices for troops, civilian police, and security officers, of which the amount of $178,800 provides for the acquisition of new equipment and the amount of $179,400 for the replenishment of the strategic deployment stocks based on the cost of equipment transferred from the strategic deployment stocks to the Mission. The estimate also provides for the reimbursement of troop-contributing countries for self-sustainment.

	Cost estimates
Other supplies, services and equipment	$3,444,800

26. The provision of $3,444,800 under this heading is inclusive of the amount of $2,736,500 pertaining to the period from 1 May to 30 June 2004 and reflects the acquisition of various items of equipment, as well as subscriptions, printing and reproduction, operational maps, uniforms, flags and decals, training fees and supplies, official functions, bank charges, and other services. Also included are requirements with respect to freight and related costs for shipment to the Mission of equipment from the strategic deployment stocks and from other missions.

	Cost estimates
Quick-impact projects	$750,000

27. The provision of $750,000 under this heading is inclusive of the amount of $30,000 pertaining to the period from 1 May to 30 June 2004 and reflects requirements for quick-impact projects aimed at promoting and facilitating the United Nations peacekeeping efforts by helping local communities restore certain services such as schools, public health facilities, water system, and solid waste clean-up.

V. Actions to be taken by the General Assembly

28. **The actions to be taken by the General Assembly in connection with the financing of MINUSTAH are:**

(a) **Establishment of a special account for MINUSTAH for the purpose of accounting for income received and expenditure incurred in respect of the Mission;**

(b) **Appropriation of the amount of $49,259,800 for the establishment of the Mission for the period from 1 May to 30 June 2004, previously authorized by the Advisory Committee on Administrative and Budgetary Questions;**

(c) **Appropriation of the amount of $215,552,000 for the maintenance of the Mission for the period from 1 July to 31 December 2004;**

(d) Assessment of the amount of $49,259,800 for the period from 1 May to 30 June 2004;

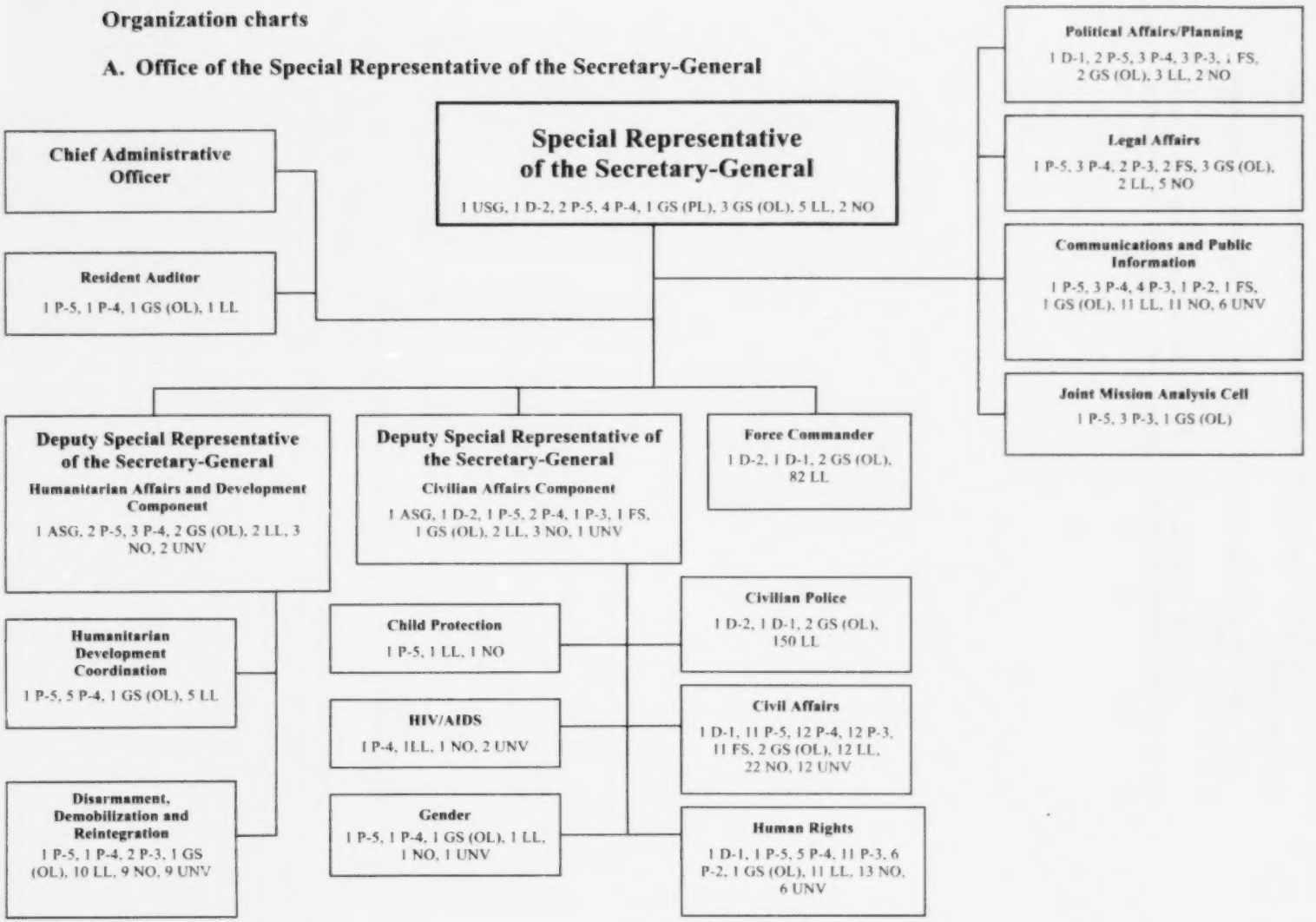
(e) Assessment of the amount of $179,626,700 for the period from 1 July to 30 November 2004;

(f) Assessment of the amount of $35,925,300 for the period from 1 to 31 December 2004, should the Security Council decide to continue the mandate of the Mission.

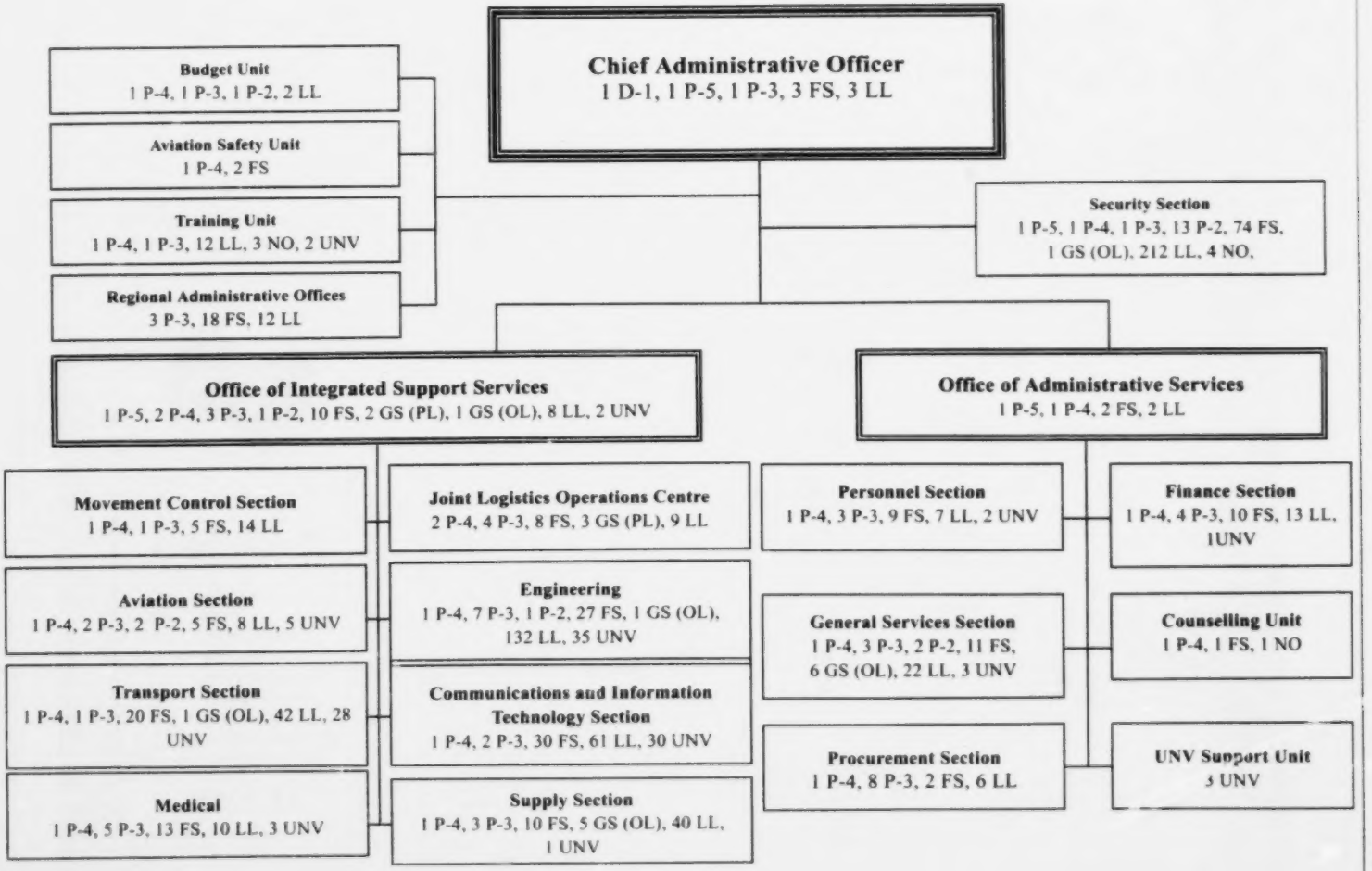
Annex

Organization charts

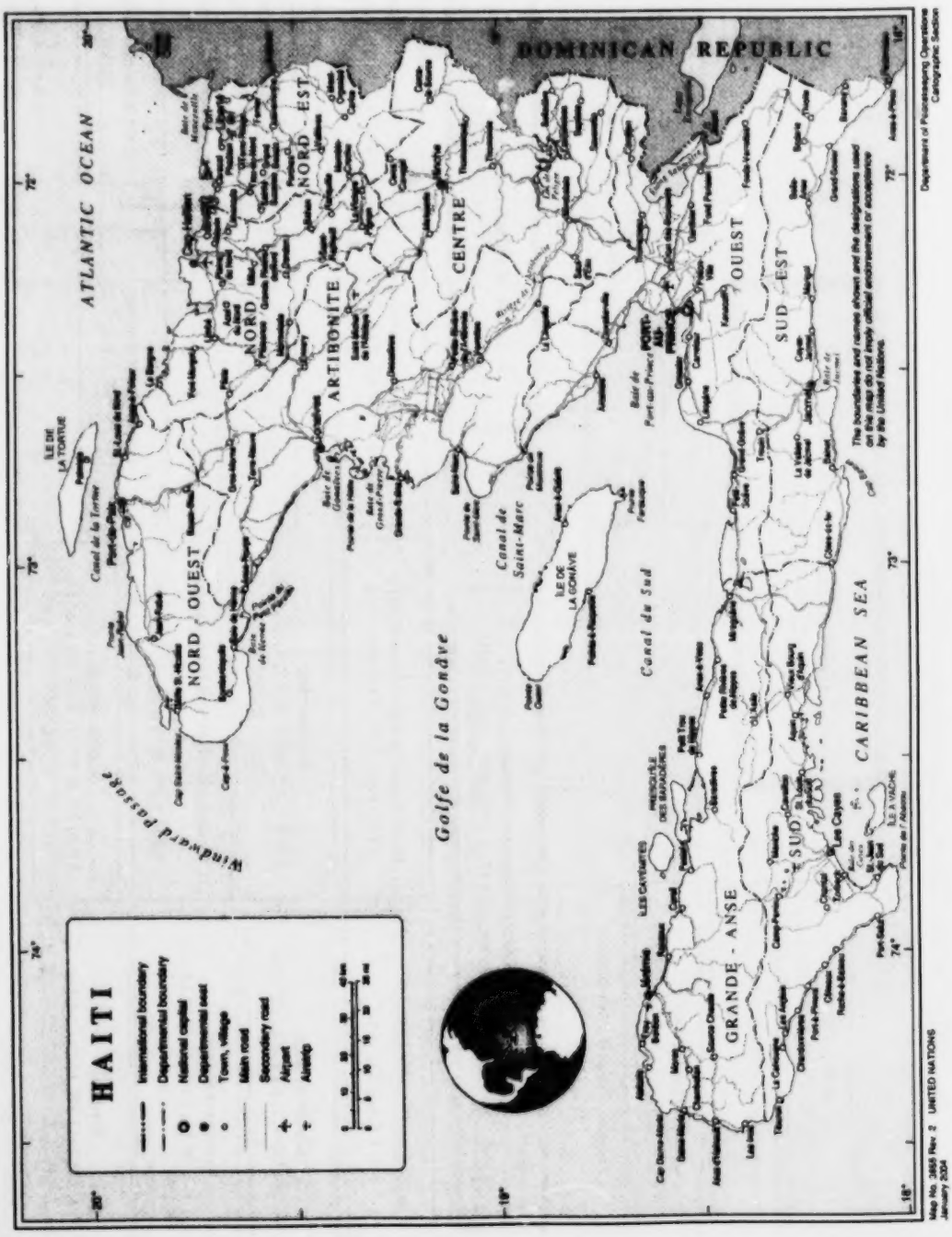
A. Office of the Special Representative of the Secretary-General


Special Representative of the Secretary-General
1 USG, 1 D-2, 2 P-5, 4 P-4, 1 GS (PL), 3 GS (OL), 5 LL, 2 NO
Chief Administrative Officer
Resident Auditor
1 P-5, 1 P-4, 1 GS (OL), 1 LL
Political Affairs/Planning
1 D-1, 2 P-5, 3 P-4, 3 P-3, 1 FS, 2 GS (OL), 3 LL, 2 NO
Legal Affairs
1 P-5, 3 P-4, 2 P-3, 2 FS, 3 GS (OL), 2 LL, 5 NO
Communications and Public Information
1 P-5, 3 P-4, 4 P-3, 1 P-2, 1 FS, 1 GS (OL), 11 LL, 11 NO, 6 UNV
Joint Mission Analysis Cell
1 P-5, 3 P-3, 1 GS (OL)
Deputy Special Representative of the Secretary-General
Humanitarian Affairs and Development Component
1 ASG, 2 P-5, 3 P-4, 2 GS (OL), 2 LL, 3 NO, 2 UNV
Deputy Special Representative of the Secretary-General
Civilian Affairs Component
1 ASG, 1 D-2, 1 P-5, 2 P-4, 1 P-3, 1 FS, 1 GS (OL), 2 LL, 3 NO, 1 UNV
Force Commander
1 D-2, 1 D-1, 2 GS (OL), 82 LL
Humanitarian Development Coordination
1 P-5, 5 P-4, 1 GS (OL), 5 LL
Disarmament, Demobilization and Reintegration
1 P-5, 1 P-4, 2 P-3, 1 GS (OL), 10 LL, 9 NO, 9 UNV
Child Protection
1 P-5, 1 LL, 1 NO
HIV/AIDS
1 P-4, 1LL, 1 NO, 2 UNV
Gender
1 P-5, 1 P-4, 1 GS (OL), 1 LL, 1 NO, 1 UNV
Civilian Police
1 D-2, 1 D-1, 2 GS (OL), 150 LL
Civil Affairs
1 D-1, 11 P-5, 12 P-4, 12 P-3, 11 FS, 2 GS (OL), 12 LL, 22 NO, 12 UNV
Human Rights
1 D-1, 1 P-5, 5 P-4, 11 P-3, 6 P-2, 1 GS (OL), 11 LL, 13 NO, 6 UNV

B. Office of the Chief Administrative Officer


Chief Administrative Officer
1 D-1, 1 P-5, 1 P-3, 3 FS, 3 LL
Budget Unit
1 P-4, 1 P-3, 1 P-2, 2 LL
Aviation Safety Unit
1 P-4, 2 FS
Training Unit
1 P-4, 1 P-3, 12 LL, 3 NO, 2 UNV
Regional Administrative Offices
3 P-3, 18 FS, 12 LL
Security Section
1 P-5, 1 P-4, 1 P-3, 13 P-2, 74 FS, 1 GS (OL), 212 LL, 4 NO,
Office of Integrated Support Services
1 P-5, 2 P-4, 3 P-3, 1 P-2, 10 FS, 2 GS (PL), 1 GS (OL), 8 LL, 2 UNV
Office of Administrative Services
1 P-5, 1 P-4, 2 FS, 2 LL
Movement Control Section
1 P-4, 1 P-3, 5 FS, 14 LL
Aviation Section
1 P-4, 2 P-3, 2 P-2, 5 FS, 8 LL, 5 UNV
Transport Section
1 P-4, 1 P-3, 20 FS, 1 GS (OL), 42 LL, 28 UNV
Medical
1 P-4, 5 P-3, 13 FS, 10 LL, 3 UNV
Joint Logistics Operations Centre
2 P-4, 4 P-3, 8 FS, 3 GS (PL), 9 LL
Engineering
1 P-4, 7 P-3, 1 P-2, 27 FS, 1 GS (OL), 132 LL, 35 UNV
Communications and Information Technology Section
1 P-4, 2 P-3, 30 FS, 61 LL, 30 UNV
Supply Section
1 P-4, 3 P-3, 10 FS, 5 GS (OL), 40 LL, 1 UNV
Personnel Section
1 P-4, 3 P-3, 9 FS, 7 LL, 2 UNV
General Services Section
1 P-4, 3 P-3, 2 P-2, 11 FS, 6 GS (OL), 22 LL, 3 UNV
Procurement Section
1 P-4, 8 P-3, 2 FS, 6 LL
Finance Section
1 P-4, 4 P-3, 10 FS, 13 LL, 1UNV
Counselling Unit
1 P-4, 1 FS, 1 NO
UNV Support Unit
5 UNV

Map


DOMINICAN REPUBLIC
ATLANTIC OCEAN
CARIBBEAN SEA
Golfe de la Gonâve
Canal de Saint-Marc
Canal de Sud
Windward passage
NORD - OUEST
NORD
NORD - EST
ARTIBONITE
CENTRE
OUEST
SUD - EST
SUD
GRANDE - ANSE
LE DE LA TORTUE
LE DE LA GONÂVE
LES CAYEMITES
PRESQU'ÎLE DES BARADÈRES
HAITI
International boundary
Departmental boundary
National capital
Departmental seat
Town, village
Main road
Secondary road
Airport
Airstrip
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Department of Peacekeeping Operations
Cartographic Section
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